



a California joint powers agency

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NOTICE
CALIFORNIA AUTHORITY OF RACING FAIRS
BOARD OF DIRECTORS & LIVE RACING COMMITTEE
CONCURRENT MEETING
JEROME HOBAN, CHAIR
11:00 A.M., TUESDAY, DECEMBER 12, 2023

Notice is hereby given that a meeting of the California Authority of Racing Fairs Board of Directors and Live Racing Committee will commence at 11:00 A.M., Tuesday, December 12, 2023. The meeting will be held via teleconference originating at the CARF Office, 1776 Tribute Road, Suite 150, Sacramento, CA 95815.

CARF will provide a teleconference option for its upcoming public meeting. Public and members of the California Authority of Racing Fairs Board of Directors and Live Racing Committee may participate via teleconference.

Dial-In Number: 1-669-900-6833
Meeting ID: 857 7072 5708
Access Code: 792344

Zoom Link:

<https://us06web.zoom.us/j/85770725708>

Alameda County Fair
4501 Pleasanton Ave.
Pleasanton, CA 94566

California State Fair & Exposition
1600 Exposition Blvd.
Sacramento, CA 95815

Antelope Valley Fair
2551 West Ave. H, Suite 102
Lancaster, CA 93536

Monterey County Fair
2004 Fairground Road
Monterey, CA 93940

Big Fresno Fair
1121 S. Chance Ave.
Fresno, CA 93702

San Mateo Event Center
2495 S. Delaware Street
San Mateo, CA 94403

California Department of Food & Ag
1220 N Street
Sacramento, CA 95814

Solano County Fair
900 Fairgrounds Drive
Vallejo, CA 94589



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AGENDA
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AGENDA

- I. Date, Time, and Location of Next Meeting: Tuesday, February 6, 2024, via teleconference.
- II. Public Comment.
- III. Closed Session: Conference with Legal Counsel – Anticipated Litigation.
- IV. Approval of Minutes from September 5, September 8, October 5, November 14, 2023.
- V. Report on Agency Bylaws Adopted December 1, 2023.
- VI. Report, Discussion and Action, of any, on Legislative Program.
- VII. Report, Discussion and Action, if any, on Calypso Challenge.
- VIII. Report, Discussion and Action, if any, on the 2024 Budget.
- IX. Report, Discussion and Action, if any, on Golden Gate Fields Closure and 2024 Racing Calendar.
- X. Executive Director's Report.

**CALIFORNIA AUTHORITY OF RACING FAIRS
Board of Directors & Live Racing Committee
Concurrent Meeting
Tuesday, September 5, 2023**

MINUTES

A meeting of the California Authority of Racing Fairs (CARF) Board of Directors and Live Racing Committee was held at 11:00 A.M., Tuesday, September 5, 2023. The meeting was held via teleconference originating at the CARF office, 1776 Tribute Road, Sacramento, CA 95815.

CARF Board members joining by conference call: Stephen Hales, Jerome Hoban, Dan Jacobs, Dana Stoehr and Kelly Violini. Mr. Martinez joined during agenda item 6.

CARF Live Racing Committee members joining by conference call: Terry Gonsalves, Greg Gomes, and Jerome Hoban.

Staff and Guests participating via conference call: Larry Swartzlander, Heather Haviland, Juliana Gomes, Ann Grottveit, Louie Brown, Mike Francesconi, Matt Cranford, Ruben Gastelo, Bill Patterson, Frances Jefferson, Stacey Lapham and 510-693-2399.

Agenda Item 1 – Date, Time, and Location of Next Meeting: October TBD at the Big Fresno Fair via teleconference. Mr. Swartzlander reported Thursday, October 5 has been set as the meeting date in Fresno.

Agenda Item 2 – Public Comment. Frances Jefferson stated that she was attending the meeting for informational purposes but wanted to express her concern regarding keeping the Northern California share of the simulcast monies in the North.

Bill Patterson stated that the California Thoroughbred Trainers (CTT) wish to see Thoroughbred racing continue in Northern California and that they support CARF's efforts to provide year-round racing in the North.

Agenda Item 3 – Closed Session: Conference with Legal Counsel – Anticipated Litigation. Mr. Hoban brought the meeting back to open session and reported that the CARF Board heard updates and legal advice from counsel; no action taken.

Agenda Item 4 – Report, Discussion and Action, if any, on Stabling and Racing Transition from Golden Gate Fields. Mr. Swartzlander stated that staff is currently negotiating with The Stronach Group (TSG) to keep Golden Gate Fields open through June 2024 to benefit horsemen and industry stakeholders.

Agenda Item 5 – Report, Discussion and Action, if any, on 2024 Race Dates. Mr. Swartzlander reported that, at the request of the California Horse Racing Board (CHRB), the meeting packet includes a proposed 2024 calendar for the traditional fair meets. The draft calendar includes three significant changes; providing three weeks for Santa Rosa and pushing the Ferndale race meet back one week, as well as adding an additional week for Ferndale.

Mr. Gomes stated that the Ferndale Board is excited for the prospect of three weeks of racing, but moving the meet later in the calendar creates overlap with the Grants Pass Downs meet in Oregon. Mr. Gomes asked if CARF staff would negotiate with Grants Pass to move their race meet or if those discussion would fall to Ferndale. Mr. Swartzlander asked Ferndale staff to initiate discussions and involve CARF staff as needed.

Mr. Hoban asked if Cal Expo and Fresno support the calendar as proposed. Mr. Cranford stated that Cal Expo supports the calendar. Mr. Gastelo stated that Fresno also supports the proposed calendar.

{ACTION} Mr. Hales moved to approve the 2024 fair racing calendar as presented for submission to the CHRB. Mr. Jacobs seconded, unanimously approved.

Agenda Item 6 – Report, Discussion and Action, if any, on Calypso Challenge. Mr. Swartzlander reported that staff is awaiting an updated legal opinion regarding the legality of wagering on fantasy sports in California as requested by Global Tote in order to enter into a formal agreement for tote services.

Agenda Item 7 – Report, Discussion and Action, if any, on Racing Operations. Mr. Swartzlander stated that a majority of the fair meets have concluded, but that final numbers are still coming in and the current trend shows ADW handle down approximately 10 percent.

Agenda Item 8 – Executive Director’s Report. Mr. Swartzlander reported that he will require corrective heart surgery, but that he expects to be cleared for another year.

Respectfully submitted,
Heather Haviland

**CALIFORNIA AUTHORITY OF RACING FAIRS
Board of Directors & Live Racing Committee
Concurrent Special Meeting
Friday, September 8, 2023**

MINUTES

A concurrent special meeting of the California Authority of Racing Fairs (CARF) Board of Directors and Live Racing Committee was held at 11:00 A.M., Friday, September 8, 2023. The meeting was held via teleconference originating at the CARF office, 1776 Tribute Road, Sacramento, CA 95815.

CARF Board Directors joining by conference call: Stephen Hales, Jerome Hoban, Dan Jacobs, Tom Martinez and Dana Stoehr.

CARF Live Racing Committee members joining by conference call: Jerome Hoban and Tom Martinez.

Staff and Guests participating via conference call: Larry Swartzlander, Tom Doutrich, Heather Haviland, Juliana Gomes, Raechelle Gibbons, Ann Grottveit, Louie Brown, Mike Francesconi, Matt Cranford, Terry Gonsalves, Ruben Gastelo, Kyle Brown, Benjamin Kenney, Chris Schick, Stacey Lapham and 859-221-9895.

Agenda Item 1 – Date, Time and Location of Next Meeting: October 5, 2023 at the Big Fresno Fair. Mr. Hoban reported that the next CARF Board Meeting would originate at the Big Fresno Fair on October 5 at 11:00 AM.

Agenda Item 2 – Public Comment. None.

Agenda Item 3 – Closed Session: Conference with Legal Counsel – Anticipated Litigation. Mr. Hoban brought the meeting back to open session and requested legal counsel report on action taken during closed session. Ms. Grottveit reported that Mr. Martinez moved to support AB 1074 (Alanis), as proposed, to be amended to address racing in Northern California after July 1, 2024. Ms. Stoehr seconded the motion.

Mr. Hoban asked for further discussion. None. Mr. Hoban called for the vote. **{ACTION}** Motion passed unanimously.

Agenda Item 4 – Report, Discussion and Action, if any, on Stabling and Racing Transition from Golden Gate Fields. Mr. Swartzlander stated that he has been in discussions with the Sonoma County Fair racing committee to potentially lease the Santa Rosa track and

racetrack facilities for temporary use, if needed. Mr. Swartzlander has toured the backside and staff from both organizations are working together to draft a potential lease agreement in the event that CARF requires an interim facility other than member fairgrounds for racing after the closure of Golden Gate Fields.

Agenda Item 5 – Executive Director’s Report. No report.

Respectfully submitted,
Heather Haviland

**CALIFORNIA AUTHORITY OF RACING FAIRS
Board of Directors & Live Racing Committee
Concurrent Meeting
Tuesday, October 5, 2023**

MINUTES

A concurrent meeting of the California Authority of Racing Fairs (CARF) Board of Directors and Live Racing Committee was held at 11:00 A.M., Tuesday, October 5, 2023. The meeting was held via teleconference originating at the Big Fresno Fair, 1121 S. Chance Avenue, Fresno, CA 93702.

CARF Board Directors joining: Stephen Hales, Jerome Hoban, Tom Martinez, Dana Stoehr and Kelly Violini.

CARF Live Racing Committee members joining: Greg Gomes, Jerome Hoban and Tom Martinez.

Staff and Guests participating: Larry Swartzlander, Raechelle Gibbons, Juliana Gomes, Ann Grottveit, Louie Brown, Christina Estrada, Terry Gonsalves, Ruben Gastelo, Matt Cranford, Alex Alcantar, Cyndy Dalbeck, Michael Margetts, Stacey Lapham, Edgar Rodriguez, Mike Francesconi, Allen Aldrich, 925-788-6868, 707-322-2213.

Agenda Item 1 – Date, Time and Location of Next Meeting: November 7, 2023 via teleconference.

Agenda Item 2 – Public Comment. None.

Agenda Item 3 – Closed Session: Conference with Legal Counsel – Anticipated Litigation. Item deferred.

Agenda Item 4 – Approval of Board of Directors Meeting Minutes from April 4, May 2, and July 19, 2023. Mr. Hales moved to approve the minutes from the Board of Directors & Live Racing Committee concurrent meeting for April 4, May 2 and July 19, 2023 as presented. Mr. Martinez seconded, unanimously approved.

Agenda Item 5 – Approval of Live Racing Committee Meeting Minutes from August 3, 2023. Mr. Hales moved to approve the minutes from the Live Racing Committee meeting for August 3, 2023 as presented. Mr. Martinez seconded, unanimously approved.

Agenda Item 6 – Report, Discussion and Action, if any, on Agency Bylaws. Ms. Grottveit notified the Board that due to the bylaw changes with Western Fair’s Association CARF/WFA Liaison seat, that CARF update their bylaws to broaden the eligibility to fill board seats. Mr. Grottveit quoted that this change would “...broaden it to allow CARF to elect a director by the membership to be designated a representative of an entity that represents California fairs as a member of the Board.”

The Board thanked Ms. Grottveit for her work and summarized that this change would bring the CARF Bylaws to current practices and allow for greater flexibility.

Agenda Item 7 – Report, Discussion and Action, if any, on Legislative Program. Mr. Brown reported that the legislature is currently in recess but that CARF was successful in the passing of AB1074. AB1074 was signed by the Governor and was applauded by Mr. Brown on the industry coming together to get the bill passed in record time.

Agenda Item 8 – Report, Discussion and Action, if any, on Calypso Challenge. Mr. Swartzlander noted that he was successful in procuring a legal firm to provide an updated legal opinion letter and that current talks were underway with tote companies to host Calypso. Mr. Swartzlander added that his new target date for Calypso is August 1, 2024.

Agenda Item 9 – Financials. Ms. Gibbons stated that financials through August 31, 2023 are included in the meeting packet and that CARF is currently in the middle of the Big Fresno Fair’s race meet. Ms. Gibbon’s added that the 2022 Financial Review has been completed by Gilbert and Associates and will plan on a presentation during the November board meeting. Mr. Hoban called for questions; no questions at this time.

Agenda Item 10 – Report, Discussion and Action, if any on Racing Calendar and Live Racing Operations. Mr. Swartzlander reported that the live racing dates for 2024 had been approved at the September 21st CHRB meeting. The notable changes to the fair racing calendar include both Humboldt County Fair and Sonoma County Fair running three weeks – both meets will run with no overlap.

Discussions are positive and ongoing with Cal Expo, Santa Rosa and CARF as the industry works together to form Capitol Racing and find a future home for thoroughbred racing after the closure of Golden Gate Fields.

Agenda Item 11 – Executive Director’s Report. Mr. Swartzlander introduced Christina Estrada, interim Big Fresno Fair CEO, to the membership. Mr. Hoban wished good luck to Fresno on the closing week of their race meet.

Respectfully submitted,
Juliana Gomes

**CALIFORNIA AUTHORITY OF RACING FAIRS
Board of Directors & Live Racing Committee
Concurrent Meeting
Tuesday, November 14, 2023**

MINUTES

A concurrent meeting of the California Authority of Racing Fairs (CARF) Board of Directors and Live Racing Committee was held at 11:00 A.M., Tuesday, November 14, 2023. The meeting was held via teleconference originating at the CARF office, 1776 Tribute Road, Sacramento, CA 95815.

CARF Board Directors joining by conference call: Stephen Hales, Jerome Hoban, Dan Jacobs, Tom Martinez, and Kelly Violini.

CARF Live Racing Committee members joining by conference call: Jerome Hoban and Tom Martinez.

Staff and Guests participating via conference call: Larry Swartzlander, Heather Haviland, Juliana Gomes, Raechelle Gibbons, Ann Grottveit, Cody Boyles, Matt Cranford, Terry McHale, Ruben Gastelo, Melanie Dahl, Allen Aldrich, Craig Braddick and Stacey Lapham.

Agenda Item 1 – Date, Time and Location of Next Meeting: Tuesday, December 12, 2023, via teleconference.

Agenda Item 2 – Public Comment. None.

Agenda Item 3 – Report, Discussion and Action, if any, on 2022 Financial Review by Gilbert and Associates. Melanie Dahl from Gilbert and Associates presented the results of the CARF Financial Review for the year ending December 31, 2022.

Ms. Dahl presented a PowerPoint via Zoom showcasing the findings of the Financial Review and reported that there were no significant findings in their review.

Ms. Dahl added that the majority of change in financial numbers was related to increased operating revenues and expenses as live racing returned in full force after the COVID-19 pandemic.

Mr. Hoban questioned Ms. Gibbons if there had been any headway in receiving financial audit information from ADW providers. Ms. Gibbons noted that after conferring with several other California racetracks regarding this issue, they do not carry this footnote on their financial

statements. Ms. Gibbon's hopes to mirror the other California racetrack ADW financial notes and remove the footnote from the CARF agency audit in 2023.

{ACTION} Mr. Martinez moved to accept the 2022 Gilbert Financial Review as presented. Mr. Hales seconded, unanimously approved.

Agenda Item 4 – Report, Discussion and Action, if any, on Proposed Changes to Agency Bylaws. Ms. Grottveit reported that a red-line and clean version of the proposed changes to the CARF Agency Bylaws are included in the meeting packet and were circulated to Board members in late October. The changes include general cleanup as well as a change to the designation of an at-large seat in response to bylaw changes made by Western Fairs Association (WFA). CARF will no longer have an appointed WFA Representative, but will now have an at-large seat, voted in by the membership, that can be designated by the Board to represent any entity that supports California fairs. If the Board approves these changes, they will be mailed to the membership for a vote by ballot.

{ACTION} Mr. Martinez moved to accept the proposed changes to Agency Bylaws as presented. Mr. Hales seconded, unanimously approved.

Agenda Item 5 – Report, Discussion and Action, if any, on Authorizing the Executive Director to Execute Contract 23-0152 with CDFA. Mr. Swartzlander reported that due to contract changes in CDFA, he would need the board to allow him necessary permission to contract with CDFA to secure the monies that have been traditionally applied to the Race Track Safety and Maintenance Program expenses, such as tractor costs and amendments to provide a safe racetrack surface and product for live racing.

{ACTION} Mr. Hales moved to allow the Executive Director to Execute Contract 23-0152 with CDFA as presented. Mr. Jacobs seconded, unanimously approved.

Agenda Item 6 – Report, Discussion and Action, if any, on Legislative Program. Mr. Boyles reported that the legislature was in recess until early January and that there were already propositions of another sports wagering initiative to be presented. The last two sports wagering initiatives in 2022 both failed.

The most recent proposition would increase the Governor's ability to negotiate with Tribal leaders on sports wagering, both online and in brick-and-mortar locations. Pala Interactive is pushing the current initiative and is a known technology group that specializes in online casinos and sportsbooks. Although, Pala Interactive was acquired by Boyd Gaming two years ago, the parent company has publicly stated that they are not behind this initiative that currently does not have the support of California Indian Tribes.

Mr. Boyles adds that the initiative needs over 875,00 signatures in the next 180 days if they wish to further their cause.

Agenda Item 7 – Report, Discussion and Action, if any, on Calypso Challenge. Mr. Swartzlander reported that he had received the updated legal opinion letter from Nielsen Merksamer and had set up a future meeting to discuss their findings.

Mr. Swartzlander will be joined by Mr. Knapp as they seek clarification and add their expertise to the results. Once finalized, Mr. Swartzlander plans to schedule a Finance Committee Meeting to apprise the members of the interpretation.

Agenda Item 8 – Report, Discussion and Action, if any, on Golden Gate Fields Closure and 2024 Racing Calendar. Mr. Swartzlander noted that he has had discussions with Mr. Martinez regarding the potential use of Cal Expo for year-long Thoroughbred racing.

Mr. Martinez confirmed that Cal Expo does have a long-term agreement with Watch & Wager and that they will continue to honor their agreement until further notice. Additionally, a draft lease agreement was sent to Santa Rosa and Mr. Swartzlander expects a response by November 15th on whether they would be able to host Thoroughbred racing until a permanent site is found.

As options are considered between Sacramento, Pleasanton and Santa Rosa, Mr. Swartzlander will continue to meet with an informal advisory group of horsemen (owners, trainers, breeders etc.) and keep Golden Gate Fields horsemen apprised and in consideration as decisions are made.

Agenda Item 9 – Executive Director’s Report. Mr. Swartzlander will be attending the 2023 Global Symposium on Racing in Arizona and plans to meet with United Tote.

Additionally, Ms. Becky Bailey-Findley had reached out to Mr. Swartzlander to share that both the Humboldt County Fair and Solano County Fair are currently searching for new CEO’s and those who are interested should apply.

Mr. Swartzlander celebrated another birthday and notes that he is in good health.

Respectfully submitted,
Juliana Gomes

**BYLAWS OF THE
CALIFORNIA AUTHORITY OF RACING FAIRS**

ARTICLE I. DEFINITIONS

Terms not otherwise defined in these Bylaws shall have the meaning specified in the “Amended and Restated Joint Exercise of Powers Agreement Between the State of California Department of Food and Agriculture and the County of Sonoma and Others Creating the California Authority of Racing Fairs” (“Agreement”) which created the California Authority of Racing Fairs (“Authority”).

ARTICLE II. OFFICES

The Authority’s principal office for the transaction of business shall be located at 1776 Tribute Road, Suite 150, Sacramento, California 95815. The Board of Directors (“Board”) may establish a new location for the Authority’s principal office and one or more subordinate offices in the State of California as business may require without amendment of these Bylaws.

ARTICLE III. MEMBERS

3.1 Composition. The members of the Authority (“Members”) are the entities designated as such by the Board.

3.2 Responsibilities. The Members shall elect the Authority’s Board, actively participate in the Authority’s committee structure and serve thereon and fulfill their obligations under the Agreement.

3.3 Member Representatives. Each Member shall designate a representative to act on its behalf for all matters relating to the Authority (“Representative”). Each Member shall also designate an alternate representative to represent the Member in the absence of its Representative. A Member’s fair manager shall act as its Representative whenever (i) the Member has not designated a Representative, (ii) the Member’s designated Representative has resigned, or (iii) the Member’s designated Representative is unable to act on its behalf. Anyone is eligible to be a Representative. Each Representative shall be designated by written notice signed by the Member’s Board Chair and delivered to the Executive Director. Each designated Representative shall serve until resignation or until appointment of a successor Representative.

3.4 Meetings. The Member meetings shall be chaired by the Board Chair, or in his or her absence, the Vice-Chair. All meetings of the Members shall be held in conformity with the Government Code 54950, et seq.

(a) Annual Meeting. The Members shall meet annually, at a time and place established by the Board on at least thirty days prior written notice to each Representative. At the annual meeting, the Members shall review the annual operating

budget and transact such other business as may be specified in the notice of meeting. In the event the Members will elect Directors at the annual meeting, the nominations shall be specified in the meeting notice.

(b) Special Meetings. Special meetings of the Members may be called by the Chair, or by one-third of the Members. The meeting notice shall specify the time and place of the meeting and the business to be transacted. No other business shall be transacted at this meeting.

IV. BOARD OF DIRECTORS

4.1 Governance. The Authority shall be governed by the Board. Board meetings shall be held in conformity with the Government Code 54950, et seq. Special meetings of the Board may be called by the Chair, or by one-third of the Directors. The meeting notice shall specify the time and place of the meeting and the business to be transacted. No other business shall be transacted at this meeting.

4.2 Number and Qualifications. The Board shall consist of seven Directors. Four Directors shall be elected by the Members. One Director shall be elected by the Live Racing Committee, who shall be the Chair of that Committee. One Director shall be elected by the Simulcast Wagering South Committee, who shall be the Chair of that Committee. One Director shall be elected by the Simulcast Wagering North Committee, who shall be the Chair of that Committee. One Director elected by the Members may be designated as a Representative of an entity that represents California fairs as determined by the Board. The Branch Chief of the Department of Food and Agriculture, Fairs and Expositions or a similarly situated representative of the Secretary shall serve in a non-voting capacity as an ex-officio member of the Board and shall appoint an alternate member. A members' fair manager is eligible to serve as a CARF Director. In addition to the fair manager, a fair employee or fair Director may serve as a CARF Director provided that the Member Fair's Board of Directors furnishes written verification that it has vested binding authority in that person to represent the Fair. A Director who ceases to be a Member's fair manager or a Member's board member shall cease to be a Director.

4.3 Election. Directors shall either be elected during December of each year or at the Members' Meeting.

(a) Nominations. Staff shall open nominations for vacant or expiring Director positions by sending written notice to Members on or before November 5th that nominations are open and shall remain open until December 1st. Members may be nominated if they are eligible to serve as a Director and staff receives a written nomination before December 1st. The Executive Director shall then send written notice to all Members that nominations are closed and request a non-nominated Member to confirm all nominations received by staff.

(b) December Election. If the Board determines that Directors will be elected in December, the Executive Director shall deliver a list of nominees and a ballot

to each Representative on or before December 5th. Elections shall be by mail vote of the Representatives delivered to the Executive Director on or before December 15th. The nominees receiving the greatest number of votes shall be elected as Directors.

(c) Election at Members' Annual Meeting. If the Board determines that Directors will be elected at the Members' Annual Meeting, the Executive Director shall deliver a list of nominees to each Representative thirty (30) days before the Annual Meeting. The Members shall elect Directors at their Annual meeting. The Chair shall specify the conduct of this election.

4.4 Terms. Each Director shall assume office upon certification of his or her election by the Executive Director. Directors shall be elected for three-year terms, with the following exceptions. The term of one of the Member elected Directors, first elected after adoption of these Bylaws, shall be one year. The term of one of the Member elected Directors first elected after adoption of these Bylaws, shall be two years. The term of the two other Member elected Directors, first elected after adoption of these Bylaws, shall be three years. All terms shall begin on January 1st, and end on December 31st.

4.5 Removal. Any Director may be removed at any time by his or her electing body.

4.6 Vacancies. A Committee elected Director vacancy shall be filled by vote of the committee members. The Board may make interim appointments to fill vacancies as needed and at its discretion.

4.7 Attendance. Any Director who shall be absent from three meetings of the Board of Directors during a calendar year may be deemed to have resigned from the Board and shall be so notified by the Authority's Executive Director or its Chair.

4.8 Quorum. Five voting members of the Board shall constitute a quorum for the transaction of business, except that less than a quorum may adjourn from time to time and a director may be removed from office for cause only by a vote of five or more directors. No action may be taken by the Board except upon affirmative vote of a majority of the Members of the Board.

ARTICLE V. OFFICERS

5.1 Designation of Officers. The officers of the Authority shall be the Board Chair/President, the Vice Chair/Vice President, and any other officer as allowed by the JPA Agreement. Officers shall be elected by majority vote of the Board of Directors from the Member elected Directors.

5.2 Duties of the Chair. The Chair shall preside over and conduct all meetings of the Board and Executive Committee. The Chair shall designate the chair of the Finance Committee.

5.3 Duties of Vice Chair. The Vice-Chair shall serve in the absence of the Chair, and as set forth by the Agreement and these Bylaws.

5.4 Terms and Rotation of Office. There shall be no limitation of terms of service as Chair, Vice-Chair, or any other officer or Representative. However, the Board of Directors may rotate offices as it deems appropriate and in the best interest of the Authority.

5.5 Removal and Vacancies. The Board of Directors may remove an officer at any time. An officer who fills a vacant office shall complete the term of the prior officer.

ARTICLE VI. COMMITTEES

6.1 Standing Committees. The Authority may have the following Standing Committees.

(a) Executive Committee. The Executive Committee shall consist of between three and five members designated by the Chair and shall include the Officers of the Board. Committee members shall be appointed for three-year terms and shall serve until the appointment of their successors. Committee members shall not have alternates.

The Executive Committee shall oversee the general administration of the Authority through the formation of policy and procedures, review of contracts and the periodic evaluation of the Executive Director. It shall be responsible for the legal services and the legislative program. The Executive Committee shall be promptly advised of all actions of Authority Committees that may impose a binding obligation on the Authority. The Executive Committee shall also evaluate, advise and make recommendations to the Board on applications by non-members for membership in the Authority and, if delegated by the Board, approve such non-members for membership, subject to the ratification by a 2/3 vote of the members of the Board.

(b) Finance Committee. The Finance Committee shall consist of between three and five members designated by the Chair. Committee members shall be Directors or Representatives. Committee Members shall be appointed for three-year terms and shall serve until the appointment of their successors. Committee Members may be re-elected to the Committee. Committee members shall not have alternates.

The Finance Committee shall oversee the general accounting and audit function of the Authority. The Committee shall meet at least once annually to receive and review reports by staff on the financial activities of the Authority. The Committee shall, as of the first day of each quarter of the fiscal year, verify and report to the membership the amount of money held by the Authority, the number of receipts since the last report and the amount paid out since the last report. The Finance Committee shall formulate the Authority's annual operating budget and shall review any proposed budgets submitted by the committees. The results of this review shall be submitted to the Board

together with the proposed annual operating budget. In addition, the Committee shall consult with and advise on financial matters including banking, credit, and investments.

(c) Live Racing Committee. The Live Racing Committee shall consist of one member designated by each Authority Member that conducts live racing. Directors, Representatives, a Members' fair manager, or a Member's board members are eligible to serve as Committee members. If an Authority Member does not have a qualified person designated as its Committee member, its fair manager shall be its designated member, or as otherwise designated in Article 4.2 of these Bylaws. Committee Members shall be appointed for three-year terms and shall serve until the appointment of their successors. Committee Members may be re-appointed to the Committee. Alternates may be appointed by an Authority Member if necessary to replace a Committee Member.

The Live Racing Committee shall establish and direct Authority policies with respect to live horse racing, implement programs and secure services therefore as deemed advisable, and negotiate and enter into racing related contracts for the benefit of Members, Associate Members and the Authority. Committee members shall consist of Representatives and/or Directors of those Members that conduct live racing.

(d) Simulcast Wagering North Committee. The Simulcast Wagering North Committee shall consist of one member designated by each Authority Member that conducts simulcast racing in the north. Committee Members shall be appointed for three-year terms and shall serve until the appointment of their successors. Committee Members may be re-appointed to the Committee. Alternates may be appointed by an Authority Member if necessary to replace a Committee Member.

This Committee shall be responsible for establishing and administer policies for the implementation, conduct, and expansion of simulcast wagering programs in its jurisdiction. In addition, this Committee shall monitor simulcast wagering programs and facilities at Member and Associate Member fairgrounds.

(e) Simulcast Wagering South Committee. The Simulcast Wagering South Committee shall consist of one member designated by each Authority Member that conducts simulcast racing in the south. Committee Members shall be appointed for three-year terms and shall serve until the appointment of their successors. Committee Members may be re-appointed to the Committee. Alternates may be appointed by an Authority Member if necessary to replace a Committee Member.

This Committee shall be responsible for establishing and administer policies for the implementation, conduct, and expansion of simulcast wagering programs in its jurisdiction. In addition, this Committee shall monitor simulcast wagering programs and facilities at Member and Associate Member fairgrounds.

(f) Additional Standing Committees. The Board may, by resolution, establish additional Standing Committees and shall determine their composition and function.

6.2 Advisory Committee. The Board may, by resolution, establish Advisory Committees to advise the Authority on matters relating to the business of the Authority including:

(i) California Breeders;

(ii) Owners and Trainers Committee; and

(iii) Industry Council (California Horse Racing Board, Federation of California Racing Associations, and Western Fairs Association).

The Board shall, by resolution, establish the composition of the Committee members and the function of the Committee. The Board shall determine whether the Committee shall have alternates. Committee Members shall be appointed by the Chair.

6.3 Meetings of Committees. Committee meetings shall be held in conformity with the Government Code 54950, et seq. The meeting notice shall specify the time and place of the meeting and the business to be transacted. No other business shall be transacted at this meeting.

6.4 Other Duties. Committees shall have such duties and responsibilities as the Board of Directors may from time to time determine.

6.5 Non-Members. Non-Members appointed to committees shall not have a vote.

ARTICLE VII. MISCELLANEOUS

7.1 Execution of Contracts. The Board of Directors may authorize any office, staff member, or agent of the Authority to execute any contract in the name of and on behalf of the Authority, and such authorization may be general or specific in nature. Unless so authorized, no officer, staff member, or agent shall have any power to bind the Authority by contract. Contracts entered into by the Authority on behalf of specific Members or Associate Members shall be binding on such specific Members or Associate Members.

7.2 Authorization of Payment. All invoices, billing, and claims or member entities for payment shall be approved and signed by the following before payment:

(A) Chair of the Board; or

- (B) A Vice-Chair of the Board; or
- (C) The Executive Director or his designee.

7.3 Rules of Procedure for Meetings. All Board of Directors' meetings and committee meetings shall be conducted in accordance with the Ralph M. Brown Act and Roberts Rules of Order, provided that in the event of a conflict, the Ralph M. Brown Act, the Agreement, and these Bylaws shall control.

ARTICLE VIII. FISCAL YEAR

The fiscal year of the Authority shall be from January 1 to December 31.

ARTICLE VIII. AMENDMENTS

These Bylaws may be amended by a majority vote of the Members, either at a meeting of the members or by mail-in ballot. The Executive Director shall give written notice of the proposed amendment and of the voting date to each Member at least 14 days prior to the voting date. Following adoption of an amendment, the Executive Director shall distribute revised Bylaws to the Members.



**California Authority of Racing Fairs
Agency Income Statement
November 30, 2023**

	2021 Year End Actual	2022 Year End Actual	2022 Jan-Nov YTD	2023 Jan-Nov YTD	2023 Estimated Year End	2023 Annual Budget	2023 Budget Variance	2023 % Budget	2024 Proposed Budget	
Revenue:										
Other Revenue(JE knapp)/OPEB trust Reimb	289,248	292,133	21,875	27,613	167,436	35,000	(7,387)	478%	50,000	1
Interest Income	249	4,544	143	3,084	3,584	0	3,084	0%	0	
Member Dues	201,064	200,067	200,068	200,068	200,068	200,064	4	100%	200,064	
CARF Live Racing Agency Allocation	299,797	299,797	299,797	318,643	318,643	318,643	0	100%	318,643	
Total Revenue	790,369	796,541	521,883	549,408	689,731	553,707	(4,299)	125%	568,707	
Expenses:										
Salaries	132,988	132,966	125,457	138,586	162,604	165,305	26,719	98%	179,483	2
Employee Benefits	17,366	18,766	17,263	18,447	23,651	22,407	3,960	106%	21,077	3
Post Retirement Benefits	41,795	33,852	28,108	28,440	34,790	35,000	6,560	99%	35,000	
Payroll Taxes	40,786	40,870	37,630	38,573	45,494	46,645	8,072	98%	54,067	4
Accounting Costs	17,063	17,916	16,423	14,930	17,916	18,000	3,070	100%	18,811	
Advertising Expense	0	0	0	0	0	0	0	0%	0	
Audit Services	4,388	17,150	17,150	5,200	5,200	3,750	(1,450)	139%	8,750	5
Automobile Expense	3,601	2,875	2,875	3,619	3,869	3,500	(119)	111%	4,000	
Contracted Services (JE Knapp contract)	117,684	260,956	1,483	871	114,963	2,000	1,129	5748%	2,500	6
Depreciation	3,852	3,642	3,341	1,758	2,450	3,500	1,742	70%	19,500	7
Dues & Subscriptions	0	99	99	0	0	400	400	0%	200	
Insurance Expense	56,853	61,115	55,796	60,450	66,468	62,000	1,550	107%	73,115	8
Legal Expenses	117,853	37,453	35,753	58,020	66,020	60,000	1,980	110%	60,000	9
Legislative Expenses	45,320	45,320	41,490	38,559	46,059	46,000	7,441	100%	46,500	
Meetings Expense	607	815	460	311	411	1,000	689	41%	1,000	
Misc. (Ag Day Sponsor)	994	199	163	177	177	200	23	88%	200	
Office Supplies	6,248	6,533	5,902	4,392	5,392	7,000	2,608	77%	6,500	
Postage & Shipping	692	355	205	95	145	500	405	29%	500	
Rent (Tribute Road)	13,414	13,414	12,296	12,296	13,414	13,500	1,204	99%	13,500	
Repairs & Maintenance	0	0	0	0	0	500	500	0%	500	
Telephone Expense	3,517	4,789	4,260	5,269	6,238	4,500	(769)	139%	6,500	10
Training	0	0	0	0	0	1,000	1,000	0%	1,000	
Travel Expense	1,241	4,914	4,029	5,025	6,025	7,000	1,975	86%	7,000	11
Total Expenses	626,261	703,997	410,181	435,017	621,285	503,708	68,690	123%	559,703	
Agency Income (Loss)	164,108	92,544	111,701	114,391	68,446	50,000	64,392		9,004	
Southern Prog Income (Loss)	0	0	0	0	0	0	0		0	
Total Bal Sheet Net Income (Loss)	164,108	92,544	111,701	114,391	68,446	50,000	64,392		9,004	
GASB 68 PENSION EXPENSE	(83,906)	27,689	0	0	50,000	50,000		0%	25,000	12
GASB 75 OPEB EXPENSE	(74,651)	(72,478)	0	0	0	0		0%	0	
Total Net Income after GASB68, GASB75	173,363	(7,623)	111,701	114,391	18,446	(1)	0		(15,996)	

1	2023 OPEB reimbursement from CERBT trust and YE Journal Entry for Calypso 2023 activity , 2024 budget just for OPEB reimbursements
2	2024 Salary budget includes a range of 0-8% increases
3	2023 slight increase in medical & dental benefits, 2024 budgeted with current staff benefits changes
4	2024 Taxes increased with 8% staff salary, increase in PERS pension rate increases and PERS unfunded payment increase
5	2023 Financial Review for 2022 Year greater than budgeted, 2024 budgeted for full Audit of 2023 performed in 2024
6	2023 YE Journal Entry for Calypso payments, 2024 budget no Calypso, Advent IT contract, Accountingware Timeswipe transition \$500
7	2024 Budget includes New Truck purchase \$80,000 depreciated over 5 years
8	2023 Insurance costs higher than budgeted due to higher property and General Liability costs, 2024 Insurance increased by 10%
9	2023 legal higher than budgeted, 2024 legal estimated but unknown with Capitol Racing
10	2023 Telephone expenses higher due to transition to AT&T 4G to 5G wifii, 2024 budget increased
11	2023 implemented new per diem rates in June, 2024 Travel estimated with full year new per diem rates
12	2023 GASB 68 pension estimated true-up at end of year, 2024 budget estimates



**California Authority of Racing Fairs
Live Racing Income Statement**

November 30, 2023

	2021 = 29 days	2022 = 35 days		2023 = 35 days			2024 = 35 days		
	2021	2022	2022	2023	2023	2023	2023	2024	
	Year End Actual	Year End Actual	Jan-Nov YTD	Jan-Nov YTD	Estimated Year End	Annual Budget	Budget Variance	% Budget Proposed Budget	
Revenues:									
Reimb. From Live Racing Fairs	1,533,381	2,138,421	1,725,340	1,460,655	2,078,416	2,103,887	(643,232)	99%	2,090,376
3rd Party Lasik Reimb	22,184	39,652	62,936	38,999	29,740	50,000	(11,001)	59%	40,000
Racing Operations Augmentation Funds	0	0	0	0	0	0	0	0%	73,000 1
NCOTWINC Reimbursement	0	0	0	0	0	20,000	(20,000)	0%	0
RTM 1% Funds	0	0	0	0	0	0	0	0%	0
Advertising Revenue									
Operating Expenses:									
Salaries	316,473	310,111	275,062	297,453	342,056	320,798	23,345	107%	346,464 2
Employee Benefits	44,169	45,301	41,061	42,187	50,239	50,736	8,549	99%	48,416
Payroll Taxes	84,438	96,211	86,093	86,987	101,909	100,857	13,870	101%	117,312 3
Accounting Costs	51,187	53,747	49,268	44,789	53,747	53,747	8,958	100%	56,434
Audit Services	11,063	24,750	24,750	13,500	13,500	11,250	(2,250)	120%	26,250 4
Automobile Expense	4,067	2,907	2,907	0	0	5,000	5,000	0%	5,000
Depreciation	0	0	0	0	0	0	0	0%	0
Telephone Expense	5,797	6,375	5,878	4,992	6,006	6,000	1,008	100%	6,000
Travel Expense	49,772	75,376	68,270	50,523	55,523	70,000	19,477	79%	70,000
Sub-Totals	566,966	614,794	553,305	540,432	622,979	618,388	77,956	101%	675,876
Racing Support Services:									
Announcer	13,775	16,625	16,625	15,200	15,200	30,000	14,800	51%	25,000 5
Condition Bk/Program Cover	9,326	9,325	7,642	9,519	9,519	10,000	481	95%	10,000
Racing Operations Support	107,195	158,152	157,646	150,268	151,268	160,000	9,732	95%	160,000
Signal Broadcast (RCN)	7,878	26,595	26,595	13,308	16,808	40,000	26,692	42%	40,000
Simulcast Management	0	0	0	40,000	40,000	40,000	0	100%	40,000
Fitness Vet/TC02 Testing	91,741	103,427	98,436	104,988	104,988	120,000	15,012	87%	120,000
3RD PARTY LASIKS	22,184	39,652	39,652	29,740	29,740	50,000	20,260	59%	40,000
Marketing/Web Devel	120	12,695	12,695	8,160	8,320	2,000	(6,160)	416%	8,500 6
Network Management	0	0	0	0	0	0	0	0%	0
Paymaster Operations	8,448	9,045	8,569	3,453	4,103	12,500	9,047	33%	6,000
Incompass Racing Office	96,964	120,163	120,163	111,822	113,422	135,000	23,178	84%	135,000
Racing Office Expenses	5,613	16,739	16,694	21,429	21,563	18,000	(3,429)	120%	22,000 7
Recruitment	2,800	798	798	101	2,601	10,000	9,899	26%	10,000
Jumbo Screen	69,150	81,900	81,900	76,800	76,800	100,000	23,200	77%	100,000
Supplies	7,895	21,183	14,497	10,301	11,801	15,000	4,699	79%	15,000
Tattooing	5,074	10,598	1,994	8,953	13,953	15,000	6,047	93%	15,000
Timing/Clocker	13,340	0	0	0	0	15,000	15,000	0%	0
Transportation-silks	0	500	500	500	500	3,000	2,500	17%	1,000
TV Production/Simulcast	220,696	291,866	291,866	296,368	296,368	330,000	33,632	90%	330,000
RTM ALLOCATION (MAINT)	135,833	187,821	181,697	199,827	209,827	200,000	173	105%	200,000 8
RTM TRANSPORTATION	51,617	84,692	84,692	78,286	83,286	90,000	11,714	93%	90,000
RTM PRIOR YEAR LOAN	0	0	0	0	0	0	0	0%	0
STABLING AND TRAINING	0	0	0	0	0	0	0	0%	0
RTM SUPPORT COSTS	118,950	371,946	367,496	270,660	275,110	160,000	(110,660)	172%	160,000 9
Sub-Totals	988,599	1,563,721	1,530,157	1,449,683	1,485,177	1,555,500	105,817	95%	1,527,500
Total Gross Expenses	1,555,565	2,178,515	2,083,462	1,990,115	2,108,156	2,173,888	183,773	97%	2,203,376
Total Net Expenses	1,555,565	2,138,863	2,043,810	1,960,375	2,078,416	2,103,888			2,090,376

- 1 2024 budgeted for Gray Funds from F&E to offset RTM Maint/Repair costs
- 2 2023 Staff salary includes approved bonuses not budgeted, 2024 budget includes a range of 0 - 8% rate increases with no bonuses
- 3 2023 payroll taxes includes PERS rate increases and salary increases of 0-8%, 2024 budget includes PERS rate increases and PERS unfunded payments with staff 0-8% increases
- 4 2023 Financial review for 2022 Year higher than budgeted, 2024 budgeted for 2023 Calendar Year Full Audit costs
- 5 2023 Announcer actual costs lower than budget, 2024 Announcer cost will have workshop costs for Live Racing billbacks instead of Daily Racing funds of \$1,750 (\$50.00/day)
- 6 2023 Marketing/Web Development higher than budget due to Cal Expo NCOT marketing transitioned to billback thru CARF, 2024 budget to include Cal Expo Marketing billback
- 7 2023 Racing office expense for Pacific Mobile Structures and Frontier racing phone lines greater than budgeted, 2024 increased budget to \$22,000
- 8 2023 RTM repairs & maintenance cost higher than budget, 2024 budget estimates for existing tractors
- 9 2023 RTM Support Costs include Trackmaster contract, Trackmaster Labor, Cal Expo amendments all paid thru CARF, 2024 budgeted to shift Cal Expo extra racing support back to track



**California Authority of Racing Fairs
Agency & Live Racing Operating Expense Summary**

	2021	2022	2023	2023	2023	2023	2023	2024
	Year End	Year End	Actual	Estimated	Annual	Budget	% Budget	Proposed
	Actual	Actual	Jan-Nov	Year End	Budget	Variance		Budget
Summary Operating Expenses								
Agency & Live Racing Expenses:								
SALARIES	449,461	443,077	436,039	504,660	486,103	50,064	104%	525,947
BENEFITS	61,535	64,066	60,634	73,890	73,143	12,509	101%	69,493
POST RETIREMENT BENEFITS	41,795	33,852	28,440	34,790	35,000	6,560	99%	35,000
ER TAXES	125,224	137,081	125,560	147,403	147,502	21,942	100%	171,378
ACCOUNTING	68,250	71,663	59,719	71,663	71,747	12,028	100%	75,245
AUDIT SERVICES	15,450	41,900	18,700	18,700	15,000	(3,700)	125%	35,000
AUTOMOBILE	7,667	5,781	3,619	3,869	8,500	4,881	46%	9,000
OUTSIDE LABOR	117,684	260,956	871	114,963	2,000	1,129	5748%	2,500
DEPRECIATION	21,960	34,751	1,758	2,450	3,500	1,742	70%	19,500
DUES/SUBSCRIP	0	99	0	0	400	400	0%	200
INSURANCE	56,853	61,115	60,450	66,468	62,000	1,550	107%	73,115
LEGAL	117,853	37,453	58,020	66,020	60,000	1,980	110%	60,000
LEGISLATIVE	45,320	45,320	38,559	46,059	46,000	7,441	100%	46,500
MEETINGS	607	832	311	411	1,000	689	41%	1,000
MISC	994	199	177	177	200	23	88%	200
OFFICE SUPP	6,248	6,533	4,392	5,392	7,000	2,608	77%	6,500
POSTAGE/SHIP	692	355	95	145	500	405	29%	500
RENT/UTIL	13,414	13,414	12,296	13,414	13,500	1,204	99%	13,500
REPAIRS/MTCE	0	0	0	0	500	500	0%	500
TELEPHONE	9,314	11,164	10,261	12,244	10,500	239	117%	12,500
TRAINING	0	0	0	0	1,000	1,000	0%	1,000
TRAVEL	51,013	80,290	55,548	61,548	77,000	21,453	80%	77,000
Total Operating Expenses	1,211,335	1,349,899	975,448	1,244,265	1,122,095	146,647	111%	1,235,578

1 2023 Salary includes bonuses, 2024 Salary includes 0-8% increases but no bonuses estimated
2 2024 Taxes with 8% increase and PERS pension rate and PERS unfunded payment increases
3 Financial Review for 2022 audit performed in 2023 greater than budgeted & 2023 Calendar Year will be Full Audit performed in 2024 2023 Outside Labor mainly due to YE Journal Entry for Calypso payments from change fund for 2023, 2024 budget for Advent IT support,
4 Accountingware timeswipe transition \$500
5 2023 Insurance cost higher than estimated due to Property & General Liability insurance market.. 2024 budget increase insurance by 10%
6 2023 Legal higher than budgeted
7 2023 Telephone year end estimated higher than budget with AT&T mobile transition to 4G to 5G wifi, 2024 budget increased to new costs

21450-0-0-A		CHANGE FUND		1,014,000.00-					
8/5/2021	Michael Knapp, Calypso Consulting	211	AP-Invoice	10063	\$	25,000.00			
9/1/2021	Michael Knapp, Calypso Consulting	212	AP-Invoice	10083	\$	25,000.00			
9/1/2021	Michael Knapp, Calypso Consulting	213	AP-Invoice	10083	\$	16,667.00			
10/1/2021	Michael Knapp, Calypso Consulting	214	AP-Invoice	10104	\$	16,667.00			
10/31/2021	Fernandes Group, Inc	6586	AP-Invoice	10104	\$	1,600.00			
11/1/2021	Michael Knapp, Calypso Consulting	215	AP-Invoice	10132	\$	16,667.00			
12/1/2021	Michael Knapp, Calypso Consulting	216	AP-Invoice	10153	\$	16,667.00			\$ 118,268.00
1/1/2021 - 12/31/2021		Change Fund Balance estimated at year end 12/31/2021		118,268.00	118,268.00	0.00	(\$895,732.00)		
1/1/2022	Michael Knapp, Calypso Consulting	217	AP-Invoice		\$	16,667.00			
2/1/2022	Michael Knapp, Calypso Consulting	Feb 2022	AP-Invoice		\$	16,667.00			
3/1/2022	Michael Knapp, Calypso Consulting	Mar 2022	AP-Invoice		\$	16,667.00			
3/31/2022	Pegasus Communications, Inc.	30151	AP-Invoice		\$	38,000.00			
4/1/2022	Michael Knapp, Calypso Consulting	April2022	AP-Invoice		\$	16,667.00			
4/28/2022	AmTote International, Inc.	9999978	AP-Invoice		\$	4,759.83			
5/1/2022	Michael Knapp, Calypso Consulting	221 May2022	AP-Invoice		\$	16,667.00			
6/1/2022	Michael Knapp, Calypso Consulting	222 June2022	AP-Invoice		\$	16,667.00			
7/1/2022	Michael Knapp, Calypso Consulting	223 July2022	AP-Invoice		\$	16,667.00			
8/31/2022	Michael Knapp, Calypso Consulting	224 aug 2022	AP-Invoice		\$	16,667.00			
9/30/2022	Michael Knapp, Calypso Consulting	225	AP-Invoice		\$	20,833.00			
10/31/2022	Michael Knapp, Calypso consulting	oct			\$	20,833.00			
11/30/2022	Michael Knapp, Calypso consulting	nov			\$	20,833.00			
12/31/2022	Michael Knapp, Calypso consulting	dec			\$	20,833.00			\$ 259,427.83
Change Fund Balance estimated at year end 12/31/2022						(\$ 636,304.17)			
1/31/2023	Michael Knapp, Calypso Consulting	229 Jan 2023	AP-Invoice			9,375.00			
2/28/2023	Michael Knapp, Calypso Consulting	229 Feb 2023	AP-Invoice			9,375.00			
3/31/2023	Michael Knapp, Calypso Consulting	231 March 2023	AP-Invoice			9,375.00			
4/30/2023	Michael Knapp, Calypso Consulting	232 April 2023	AP-Invoice			9,375.00			
5/31/2023	Michael Knapp, Calypso Consulting	233 May 2023	AP-Invoice			9,375.00			
6/30/2023	Michael Knapp, Calypso Consulting	234 June 2023	AP-Invoice			9,375.00			
7/31/2023	Michael Knapp, Calypso Consulting	235 July 2023	AP-Invoice			9,375.00			
8/31/2023	Michael Knapp, Calypso Consulting	236 Aug 2023	AP-Invoice			9,375.00			
9/30/2023	Nielsen Merksamer Parrinello Gross & Leo	263503	AP-Invoice			8,092.50			
5/31/2023	UN/COMMON ADVERTISING	788	AP-Invoice			6,000.00			89,092.50
1/1/2023 - 11/17/2023		Change Fund Balance estimated at year end 11/17/2023		89,092.50	89,092.50	0.00	(\$547,211.67)		
Balance from 500K Calypso approved by CARF board						\$	33,211.67		

2024 NORTHERN CALIFORNIA FAIR DATES PROPOSAL

2023

31-Aug-23

December						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

RACE DAYS

Alameda County Fair	13
California State Fair	9
Sonoma County Fair	9
Humboldt County Fair	9
Big Fresno Fair	7

2024

January						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29		

March						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

April						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

May						
S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

June						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

July						
S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

August						
S	M	T	W	T	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

9

4 9

9 5

September						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

4

October						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

7 6

November						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

December						
S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

2023

January						
Su	M	Tu	W	Th	F	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

February						
Su	M	Tu	W	Th	F	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28				

March						
Su	M	Tu	W	Th	F	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

April						
Su	M	Tu	W	Th	F	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

May						
Su	M	Tu	W	Th	F	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

June						
Su	M	Tu	W	Th	F	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

July						
Su	M	Tu	W	Th	F	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

August						
Su	M	Tu	W	Th	F	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September						
Su	M	Tu	W	Th	F	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October						
Su	M	Tu	W	Th	F	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November						
Su	M	Tu	W	Th	F	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December						
Su	M	Tu	W	Th	F	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

2024

January						
Su	M	Tu	W	Th	F	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February						
Su	M	Tu	W	Th	F	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29		

March						
Su	M	Tu	W	Th	F	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

April						
Su	M	Tu	W	Th	F	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

May						
Su	M	Tu	W	Th	F	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

June						
Su	M	Tu	W	Th	F	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

July						
Su	M	Tu	W	Th	F	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

August						
Su	M	Tu	W	Th	F	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

September						
Su	M	Tu	W	Th	F	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

October						
Su	M	Tu	W	Th	F	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

November						
Su	M	Tu	W	Th	F	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

December						
Su	M	Tu	W	Th	F	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				